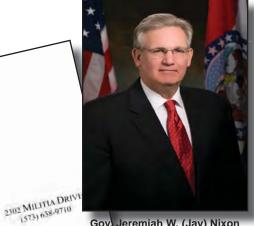


Annual Report



STATE OF MISSOURI OFFICE OF THE ADJUTANT GENERAL JEFFERSON CITY 65101



Gov. Jeremiah W. (Jay) Nixon

Lam pleased to present to you this 2010 Annual Report of your Missouri National Guard. STEPHEN L. DANNER

I am pleased to present to you this 2010 Annual Report of your Missouri National Guard.

Your leadership and guidance has helped us achieve great things this year and has paved the way for future success. This past year our force has grown in spite of force reductions announced in 2008. We've a new Moderan holiconter unit in Springfield and we work and the state of the state o Dear Governor Nixon:

This past year our force has grown in spite of force reductions announced in 2008. We ve added a new Medevac helicopter unit in Springfield and we were one of ten states chosen to host a Homeland Response Force, which will create up to 90 full-time jobs for Missouri National Guard Homeland Response Force, which will create up to 90 full-time jobs for Missouri National Guard. added a new Medevac helicopter unit in Springfield and we were one of ten states chosen to host a Homeland Response Force, which will create up to 90 full-time jobs for Missouri National Guard Homeland Response Force, which will create up to 90 full-time jobs for Agreement (MOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA) to paid the Homeland Response Force, which will create up to 90 full-time jobs for Missouri NAOA). Homeland Kesponse Force, which will create up to 90 full-time Jobs for Missouri National Guard
Citizen Soldiers and Airmen.
We have also signed a Memorandum of Agreement (MOA) to gain an angineering capper company and a new transportation platon. for future success.

Your initiative, Show-Me Heroes has been a resounding success, Your leadership in engineering sapper company and a new transportation platoon.

Your minative, Snow-Me Heroes has been a resounding success. Your leadership in increasing employment opportunities for Missouri's Veterans and members of the National Guard and Reserve forces leads the way in the nation. We appreciate your hard work and the own of the nation of the National Guard and Reserve forces leads the way in the nation. increasing employment opportunities for Missouri's Veterans and members of the National Guard and Reserve forces leads the way in the nation. We appreciate your hard work and the employers who have pleaded to employer military members Our deployed Missouri National Guard Citizen-Soldiers and Airmen know first-hand of who have pledged to support Missouri military members.

Your commitment to our military. Your two visits overseas to Iraq and Afghanistan let those Hometown Heroes know that they are remembered in Miscouri. We hold ceremonies for every deployment and homecoming. These ceremonies are a Hometown Heroes know that they are remembered in Missouri.

we hold ceremonies for every deployment and homecoming. These ceremonies are a significant way of honoring the Soldiers, Airmen and their Families for their service and sacrificant way of honoring the Soldiers, Airmen and marks every coremons the Misseuri National But I don't have to tell you that because you attend nearly every coremons the Misseuri National But I don't have to tell you that significant way of nonoring the Soldiers, Airmen and their Families for their service and sacrifice.

But I don't have to tell you that, because you attend nearly every ceremony the impression on the Guard hosts. Your personal and professional commitment leaves a lasting impression of the Guard hosts. but I don't have to tell you that, because you attend nearly every ceremony the Missouri Natio.

Guard hosts. Your personal and professional commitment leaves a lasting impression on the thousands of Chardmombers and Families you have reached. Words are not enough to expend thousands of Chardmombers and Families you have reached. Guard hosts. Your personal and professional commitment leaves a lasting impression on the thousands of Guardmembers and Families you have reached. Words are not enough to express the gratified and appropriation of the Cuard for your leadership and all you have done to honor. thousands of Guardmembers and Families you have reached. Words are not enough to express gratitude and appreciation of the Guard for your leadership and all you have done to honor, sometimes and care for our soldiers, airmen and families.

I hope you enjoy reading about what we have accomplished this year under your leadership. comfort, and care for our soldiers, airmen and families.

Major General, MONG The Adjutant General

Maj. Gen. Stephen L. Danner

MISSOURI NATIONAL GUARD 2010 ANNUAL REPORT

MAJ. GEN. STEPHEN L. DANNER

Adjutant General

COMMAND SGT. MAJ. JAMES SCHULTE

State Command Sergeant Major

The Missouri National Guard has a long, proud history of serving the state and nation. With more than 11,500 Soldiers and Airmen, the Missouri National Guard stands ready to meet its dual state and federal mission.

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Missouri National Guard Public Affairs Office
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via email at ngmo.pao@us.army.mil.

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www.youtube.com/MoNationalGuard
www.myspace.com/missouri_ng

Stateside Operations

MISSION

The Missouri National Guard's state mission is to support the governor by providing trained personnel and equipment to protect life and property, and to maintain peace, order and public safety.

Date	Force	Emergency	Area
June/July	68 Soldiers & Airmen	Flooding	Northwest Missouri Louisiana Gulf Coast
May/June/July/August	22 Soldiers	Oil Spill	

CAPABILITIES

Aviation	Army/Air Guard

- Airport operations
- . Command and control aircraft
- Supplies and equipment distribution
- •Reconnaissance, search and rescue
- Security operations

Engineer Army/Air Guard

- Barrier construction
- Health and wellness checks
- Horizontal and vertical construction
- •Route clearance
- Search and rescue and security operations

GIS Flexviewer

<u>Infantry</u>

- Health and wellness checks Search and rescue
- Security operations

Medical

Army/Air Guard

Army/Air Guard

- Health and wellness checks
- Medical assistance
- Sustainment operations

Military Police Army/Air Guard

- Health and wellness checks
- Search and rescue
- Security operations

Power Projection Army/Air Guard

Signal Army/Air Guard Communications and Network security

Support Units

Army Guard

*Health and wellness checks

- Medical assistance
- Sustainment operations

Command & Control

Army/Air Guard

Army/Air Guard

Army/Air Guard

Jefferson City

Jefferson City

Jefferson City

Columbia

Kansas City

Joplin

Joplin

•65 armories across the state

Transportation

 Distribution of supplies/equipment On- and off-road transportation

Security operations

CRBN

- Search. rescue and extraction
- Technical and mass decontamination
- Medical triage and lifesaving
- Incident management communications
- ·Hazard identification and mitigation advice

FEDERAL DEPLOYMENTS

Mission

The Missouri National Guard supports national military objectives by providing trained and equipped troops for federal mobilization. From October 2009 through September 2010, the Missouri National Guard had 1,221 Soldiers and 347 Airmen deployed around the world in support of the overseas contingency operations.

Springfield

Springfield

Springfield

Fulton

Jefferson City

Jefferson City

Jefferson City

FEDERAL DEPLOYMENTS

Army National Guard Units Deployed FY-10

- 1107th Theater AVN SPT Maint Group
- Co A, 1107th Theater AV SPT Maint Group Co B, 1107th Theater AV SPT Maint Group
- HHC, 3/135th Theater Aviation Battalion
- 1138th Military Police Company
- 1139th Military Police Company
- 1140th Military Police Company
- 205th Military Police Battalion
- Joint Force Headquarters Missouri (Elements)
- 135th Military History Detachment
- Det 40, Operational Support Airlift Command
- Agri-Business Development Team II

- Agri-Business Development Team III
- Agri-Business Development Team IV
- Military Transition Team
- 4175th Criminal Investigation Detachment HHC, 203rd Engineer Battalion
- Fort Leonard Wood FSC, 203rd Engineer Battalion West Plains
 - Harrisonville 1141st Engineer Company (Sapper)

Poplar Bluff Air National Guard Units Deployed FY-10 Jefferson City

- 139th Airlift Wing 157th Air Operations Group
 - St Joseph St Louis

Accomplishments

PROFESSIONAL MILITARY COURSE DEVELOPMENT

Ten Soldiers were selected from throughout the organization to attend Wentworth Military Academy in support of an Army National Guard professional military development course.

This year-long program of instruction is designed to enhance the military leadership skills and provide an appropriate academic path that allows participants to complete their post-secondary education.

MISSOURI GRAYS

In collaboration with the Missouri Department of Corrections, the Missouri National Guard will train to deploy Missouri civilian incarcerated offenders in support of state declared emergencies to augment the Missouri National Guard military work force. Trained and supervised offender work crews will serve as immediate responders to crises within the state.

There is a well-documented history of using civilian inmate labor in support of state emergencies that uti-

lize certain and specific offenders for labor-intensive requirements such as sand-bagging and debris removal. During these periods of inmate labor utilization, there have been no documented issues related to violence, escape attempts, crimes against civilians or similar concerns. The use of civilian inmate labor is a valid force multiplier for the state of Missouri, and will allow the Missouri National Guard to meet the needs of the state during an emergency.

SUICIDE AWARENESS AND PREVENTION PSA CAMPAIGN

As a leader in the military's attempt to address the tragedy of suicides among National Guard service members, Families and all military veterans, the adjutant general created television and radio ready public service announcements to be aired throughout the 2010/2011 holiday period in Missouri and surrounding states. In con-

junction with the Missouri School Board's Association and Learfield Communications, the Guard created these PSAs to address a problem that impacts Missouri communities, raises the level of awareness in our communities, and get the support of Missourians to help remedy the problem.

MISSOURI COMMUNITIES OF EXCELLENCE

Gov. Nixon called steering committee members of the state's economic strategic planning process to work together to produce a five-year plan to transform Missouri's economy. Members include leaders in business, labor, local government and higher education.

The ultimate outcome of the planning process will be the development of six to eight strategic objectives. These objectives will pinpoint existing and future industries which will drive growth. Along with each strategic objective, the final plan will include specific tactical steps necessary to accomplish the goal.

To support the governor's program, the adjutant

general established Missouri Communities of Excellence. The Office of Policy and Strategic Initiatives created policy and assigns responsibilities to incorporate "best practices" and institutionalize the two previously created programs of record that focus upon performance improvement/organizational transformation - Continuous Process Improvement and Army Communities of Excellence – under one programmatic umbrella. MoCOE becomes the vehicle or platform the governor leverages to educate, train, facilitate, lead, and support a whole of government approach to his economic initiative.

COUNCIL OF GOVERNORS

On January 11, 2010, President Obama signed an executive order establishing a Council of Governors to strengthen the partnership between the federal and state government and enhance the protection of the U.S. The bipartisan council is composed of 10 state governors, selected by the president with input from governors and governors' associations, to serve two-year terms.

The Council has no more than five members from the same party and represents the nation as a whole. In addition to Missouri, governors from Arizona, Puerto Rico, Oklahoma, Virginia, Maryland, North Carolina, South Dakota, Vermont, and Washington were appointed by the president.

The council reviews such matters as involving the

National Guard, homeland defense, civil support, synchronization and integration of state and federal military activities in the U.S. and other matters of mutual interest related to the council's charter.

Federal members of the council include the secretary of defense, the secretary of homeland security and the chief of the National Guard Bureau. In partnership with Gov. Luis Fortuño, of Puerto Rico, Governor Nixon, assisted by Maj. Gen. Danner, leads this Council's subcommittee on personnel issues. This subcommittee focuses its efforts on National Guard end-strength, full-time support, and certain and specific personnel accounts, so called, trainees, transients, holdees and students.

Economic Impact

Fiscal Year 2010

	OTAL
ALBANY (GENTRY) \$1,297,112 FFS SUMMIT (CASS) \$1	
	1,898
	7,741
	0,676
	7,349
	4,453
	7,904
),040,
	9,560
	0,076
	6,533
	7,718
	7,395
	1,247
	1,882
	7,813
	0,620
DONIPHAN (RIPLEY) \$656,624 RICHMOND (RAY) \$81	4,291
FARMINGTON (ST FRANCOIS) \$991,661 ROLLA (PHELPS) \$1,54	6,205
FESTUS (JEFFERSON) \$2,832,006 SALEM (DENT) \$2	9,077
FLORISSANT (ST LOUIS) \$138,074 SEDALIA (PETTIS) \$1,93	5,969
FREDERICKTOWN (MADISON) \$416,843 SIKESTON (SCOTT) \$89	4,413
FORT LEONARD WOOD (PULASKI) \$10,038,085 SPRINGFIELD (GREENE) \$22,47	9,314
FORT LEONARD WOOD Air (PULASKI) \$135,363 SPRINGFIELD AVCRAD (GREENE) \$25,40	3,672
FULTON (CALLAWAY) \$1,540,854 ST. CLAIR (FRANKLIN) \$66	4,497
HANNIBAL (MARION) \$1,260,070 ST. JOSEPH (BUCHANAN) Air \$78,59	2,766
	1,665
INDEPENDENCE (JACKSON) \$1,458,811 ST. LOUIS (ST LOUIS) Air \$22,84	0,039
JACKSON (CAPE GIRARDEAU) \$1,309,078 ST. LOUIS (ST LOUIS) Army \$6,10	7,140
	8,962
JEFFERSON BARRACKS (ST LOUIS) Air \$9,470,189 TRENTON (GRUNDY) \$2,99	1,750
JEFFERSON CITY Army (COLE/CALLAWAY) \$71,340,099 WAPPAEELLO (WAYNE) \$	9,833
	8,169
JOPLIN (JASPER) \$9,228,542 WARRENTON(WARREN) \$1,32	8,216
	4,052
KENNETT (DUNKLIN) \$828,557 WEST PLAINS (HOWELL) \$2,55	2,312
KIRKSVILLE (ADAIR) \$968,104 WHITEMAN AIR FORCE BASE (JOHNSON) Air \$30,48	9,983
LAMAR (BARTON) \$492,862 WHITEMAN AIR FORCE BASE (JOHNSON) Army \$23,45	
LEBANON (LACLEDE) \$2,514,887 Total: \$449,22	1,359



Through its community-based organization, federal and state funding for Missouri Army and Air National Guard activities provides an economic benefit to communities throughout Missouri as the money received is turned over several times in every segment of the state economy.

This unique presence is financially supported through a mixture of federal and state funding. Economic benefits occur in the form of military and civilian pay and allowances, the purchase of goods and services, and through capital investments in military construction projects. In deriving the economic impact data for fiscal year 2010, financial information was collected from the official accounting records of the Missouri Army and Air National Guard. The total economic impact figure was accelerated by 1.979 times to reflect the National Guard Bureau economic money-multiplier effect of dollars in action throughout Missouri communities.

20011011110 111110401	
Traditional Guard Pay	\$111,276,233
Active Guard Pay	\$89,881,703
Civil Service Technician Pay	\$109,890,266
Mobilized Pay	\$39,120,435
State Pay	\$9,281,742
Total Guard Related Payrolls:	\$359,450,379
Total Local Contracts	\$43,767,222
Supplies, Equipment, Maintenance, Repair	
Local Construction Projects	\$46,003,758
Total Guard Related Operational	
Expenditures:	\$89,770,980
Total Missauri Guard Evnandituras	

Economic Impact

Total Missouri Guard Expenditures:

\$449,221,359 1.979

x Gross Income Multiplier for Missouri

\$889,009,069

Total Economic Impact

*Federal State Emergency Duty reimbursement is not reflected in community totals

STATE OF THE MISSOURI NATIONAL GUARD

AIR NATIONAL GUARD

The Missouri Air National Guard achieved 96.88 percent strength with 2,488 Airmen.

ARMY NATIONAL GUARD

The Missouri Army National Guard achieved 97.2 percent strength with 9,184 Soldiers.

ORGANIZATION

- The Army National Guard continues to transform to meet the mission requirements of the federal missions to support overseas contingency operations. The best example is the authority to organize an engineer route clearance company, area clearance platoon, and an air ambulance detachment.
- Organizing for the Missouri National Guard's state mission, Defense Support to Civil Authorities, also is a task that has been met with transformation. We have established a new brigade-level senior command that is responsible for the com-
- mand and control of all Missouri 35th Infantry Division elements. This unit is stationed in Lexington.
- The 7th Civil Support Team to Jefferson City to ensure its employability to major metropolitan areas, improve accessibility to our civilian interagency partners, and sustain visibility on the importance of that team to protect Missouri citizens.
- The 135th Rear Operations Center into a special troops battalion in Jefferson City to provide better command and control for the smaller units within the state.

EQUIPMENT

- The Missouri National Guard is currently equipped at 82 percent of critical dual use equipment necessary for sufficient response to state and federal missions.
- Missouri National Guard equipment experienced very high levels of use during the past year as a result of pre-mobilization training, floods and annual training.
- Missouri continues to receive new equipment at historically record levels. Equipment types received during this year include: light and medium trucks, Humvees, trailers, maintenance support equipment, forklifts, weapons and night vision devices.
- Missouri maintains the equipment in an operational ready state.

OPERATIONAL FORCES

- The Missouri National Guard remains an operationally forward organization with initiatives that continue to protect the citizens of our country as well as the citizens of our nation.
- The 35th Infantry Division is preparing to mobilize for Operation New Dawn in Iraq. This marks another key event in the continuing relevance of divisional headquarters to the federal and state requirements.
- The 35th Combat Aviation Brigade is preparing to deploy in support of Operation New Dawn as well. This deployment is more complex than a standard brigade headquarters. Aviation commands roll through theater using upwards of 15 states and more than 70 unit identification codes to meet one common mission.
- The Missouri National Guard has had a long history with US Army Southern Command. We have rejuvenated that relationship by establishing the 35th Engineer Brigade as a contingency tactical command post and exercise planning organization in support of U. S. Army Southern Command. The purpose is to rejuvenate the National Guard effort in theater security cooperation and exercises in the area of operations that parallels

- our state partnership efforts in Panama.
- During the 2010 year we have gained one of only 10 designated Homeland Response Force missions. This mission is specific to chemical, biological, radiological, and nuclear preparedness and response. Troop Command is training and developing their capability to become the Homeland Response Force Command and Control Headquarters. The Homeland Response Force's mission is to command and control several chemical, biological, radiological, nuclear emergency response force packages and a 200-person security team during a crisis.
- Troop Command has increased its role in the Missouri National Guard as a defense support of civil authorities command and control headquarters that is employable to meet not only the homeland response force requirements but also emergency management assistance to other states. Troop Command has spent the better part of 10 months preparing to support Louisiana as a brigade headquarters element to command and control commodity distribution in case of a catastrophic hurricane.

PLANNING AND PREPAREDNESS

- The Missouri National Guard expanded emergency response planning, training and engagement efforts with civil authorities. This whole of government integration and cooperation methodology reduces response times, improves efficiency, and ensures effectiveness.
- The Missouri National Guard teamed with FEMA and Missouri State Emergency Management Agency to develop a comprehensive New Madrid Seismic Zone earthquake response plan spanning all emergency support functions.
- The Missouri National Guard initiated a pre-scripted liaison officer program. This program provides named liaison officers to all SEMA regions and 114 counties across Missouri. These liaison officers routinely meet with and inform emergency management directors of Missouri National Guard response capabilities and limitations. As a known, generally local, point of contact, they facilitate rapid Guard support to civil authorities.
- Continue to ensure key command and staff personnel are fully trained in the National Incident Management System and Defense Support to Civil Authorities.
- 2011 and 2012 mark the 200th anniversary of the last great New Madrid earthquakes. Recognizing the catastrophic potential of a future earthquake, the Missouri National Guard is taking multiple steps to increase preparedness.
- Participated in numerous earthquake workshops, confer-

- ences and table-top exercises to identify issues, synchronize response activities, and address capability gaps.
- Will participate in the 2011 national level exercise. This New Madrid earthquake response exercise incorporates federal and state agencies from four FEMA Regions.
- Will host the November 2012 Vigilant Guard exercise focusing on the response to a catastrophic earthquake. Exercise includes federal, state, and local agencies, as well as military units from neighboring states and the active component.
- Missouri volunteered and was selected as one of 10 states to implement the new Homeland Response Force. The Homeland Response Force will be fully operational by March 2012. An expansion on the former Chemical, Biological, Radiological, Nuclear Emergency Response Force Package, the Homeland Response Force will provide rapid Chemical, Biological, Radiological, Nuclear response for Missouri and FEMA Region VII. Enhancements include the capability to command and control multiple Civil Support Teams and chemical, biological, radiological, nuclear emergency response force packages; security forces to facilitate control within a chaotic chemical, biological, radiological, nuclear environment; additional full-time personnel to enhance planning, coordination and facilitate rapid response.

35TH ENGINEER BRIGADE

FORT LEONARD WOOD



MISSION

The 35th Engineer Brigade, based at Fort Leonard Wood, undertakes plans, integrates and directs the execution of engineer missions conducted by the 1140th
Engineer Battalion in Cape Girardeau and the 203rd Engineer Battalion in Joplin with their respective subordinate units. When federalized, the brigade mobilizes with 3-5 mission tailored engineer battalions and augments engineer units organic to corps and

The 35th Engineer Brigade provides technical and tactical guidance and command and control to its teams, companies and bat-

ORGANIZATION

COL. RANDY ALEWEL COMMAND SGT. MAJ. WILL E. PIERCE

1140th ENGINEER BATTALION

CAPE GIRARDEAU

- Headquarters Company Cape Girardeau
- Forward Support Company Cape Girardeau 220th Engineer Company (Horizontal) Festus

- 880th Engineer Team (Haul) Perryville 1,138th Engineer Company (Sapper) Farmington/Fredericktown 1438th Engineer Company (Multi-Role Bridge Company) Macon/Kirksville

203rd ENGINEER BATTALION

JOPLIN

- Headquarters Company Joplin 117th Engineer Team (Asphalt) Monett

- Forward Support Company Joplin 1141st Engineer Company (Sapper) Kansas City 276th Engineer Company (Vertical) Pierce City 294th Engineer Company (Equipment Support) Carthage/Anderson

- April 2010 marked the transfer of authority from Brig. Gen. David Irwin to Col. Randy Alewel. Alewel is the 14th commander of the 35th Engineer Brigade.
- Select Soldiers of Headquarters, 35th Engineer Brigade successfully completed annual training periods at multiple locations:
- -Operation Key Resolve in Camp Carroll, South Korea, was completed in March 2010 in conjunction with the 412th Theater Engineer Command, Vicksburg, Miss.
- -Operation Beyond the Horizons in Guatemala in support of U. S. Army South's Partnership for the Americas collaboration and coordination element.
- -Chemical, Biological, Radiological/Nuclear, and Explosive Enhanced Response Force Package exercise in Battle Creek, Mich. Headquarters, 35th Engineer Brigade serves as the command and control of the enhanced response force package mission.
- September 2010 ushered in the welcome home ceremonies for the 203rd Engineer Battalion Headquarters Company, Forward Support Company and the 1141st Engineer Company (Sapper). These elements of the Engineer Brigade successfully completed an Afghanistan rotation in support of Operation Enduring Freedom.
- 294th Engineer Company (Support) did annual train-

- ing at: Operation Golden Coyote in Rapid City, S.D. The unit convoyed three days, 900 miles with 60 vehicles and 116 Soldiers to complete a variety of horizontal projects within the National Parks service and the South Dakota Forestry Department.
- 276th Engineer Company (Vertical) participated in Operation Beyond the Horizons in Guatemala in support of the U.S. Army South's Partnership for the Americas collaboration and coordination element. This engineer company worked in 20-Soldier rota-
- tions to construct a two-room school.

 117th Engineer Team (Asphalt) conducted two weeks of continuous equipment operation and laid asphalt for the first time as a team, both milestones for the 117th. Projects completed were a half mile running track and the clearing and spreading of 1,400 tons of base rock at Camp Clark Training Site. The 117th Engineer Team also serves as the search and extraction element of the Enhanced Response Force Package team under the 35th Engineer Brigade.
- The 1140th Engineer Brigade conducted annual training at the Macon Training Site. Sling load operations of eight floating bridge sections were dropped by helicopter on a simulated battle scene at the training site's lake.







110th Maneuver Enhancement Brigade KANSAS CITY

ORGANIZATION

COL. WILLIAM WARD **COMMAND SGT. MAJ. PHILLIP M. LEDERLE**

35th SIGNAL COMPANY KANSAS CITY

311th BRIGADE SUPPORT BATTALION

LEXINGTON

- Headquarters and Headquarters Detachment Lexington
- Company A Nevada/Lamar
- Company B Centertown/Lexington
- 548th Transportation Company Trenton/Centertown 1138th Transportation Company Jefferson Barracks

KANSAS CITY

- 1-138th INFANTRY REGIMENT

 Headquarters and Headquarters Company Kansas City

 Company A Kansas City/Boonville

 Company B St. Louis

 Company C St. Louis/Perryville

 Company D Monett/Anderson

- 138th Forward Support Company Jefferson City

1-129th FIELD ARTILLERY REGIMENT

MARYVILLE

- Headquarters and Headquarters Battery Maryville
- Battery A Albany
- Battery B Chillicothe
- Battery D Independence 1128th Forward Support Company Marshall/Richmond

35th SPECIAL TROOPS BATTALION

ST. JOSEPH

- Headquarters and Headquarters Company St. Joseph

- Company A Kansas City
 Det. 1, 35th Infantry Division North Kansas City
 Det. 1, 35th Infantry Division, Tactical Command Post Tiffany Springs

HIGHLIGHTS

- The 110th Maneuver Enhancement Brigade is pri-The 110th Maneuver Enhancement Brigade is primarily designed to provide maneuver support to its assigned headquarters with a mix of technical expertise and combat power. In September, the brigade trained at the Battle Command Training Center in Leavenworth, Kan. during two weeks during phase one of a five-year training program. The 135th Signal Company received new equipment, the Warfighter Information Network-Tactical. The WIN-T allows Soldiers to communicate in any terrain. While stationary, the company can use this
- terrain. While stationary, the company can use this network to talk to commanders and other Soldiers. The system provides high-speed, high-capacity voice, data and video communications, similar to a home Internet connection, to allow communications from any source to be relayed successfully to other
- The battalion was tasked to stand-up two missions that will deploy in July 2011 in support of Operation Enduring Freedom. The deploying units, the 548th Transportation Company and the 1138th Transportation Company, trained at Camp Roberts, Calif., with a focus on providing transportation and distribution. Other elements of the 311th Brigade Support Battalion trained at the Tactical Training Base in Fort Riley, Kan., with a focus on warrior task

- training and logistical supply. These elements provided thousands of gallons of purified water, fuel resupply on-the-go, and maintenance support. In August, the 138th Infantry Regiment completed a combined arms live fire exercise at Fort Leonard Wood's Cannon Range, combining 120 mm mortars, AH-64 Apaches, A-10 Warthogs, snipers, crew served weapons, and individual weapons to mass fire power on the enemy at the decisive time in the operation. They completed numerous aerial insertion operations during the year, training jointly with rotary wing aviation assets. The infantrymen completed mortar live fire for the battalion's heavy mortar section at Fort Riley, Kan. This was the first mortar section at Fort Riley, Kan. This was the first mortar live fire exercise held in Missouri in more than 50
- Throughout the year, the 1-129th Field Artillery Regiment conducted a multitude of field training exercises across the Midwest. In March, the unit fought through the cold and mud to conduct a howitzer live-fire exercise at Fort Riley. This exercise prepared the unit for a high-tempo annual training at Fort McCoy. This was the first annual training since 2006 that was attended by the entire battalion due to deployments. The battalion fired more than 1,200 artillery rounds during the training year.





MISSION

The 110th Maneuver **Enhancement Brigade** enables, enhances, and protects the operational and tactical freedom of action of the supported force. It receives and inte-grates mission tailored forces to brigade combat teams and support brigades. It commands and controls forces necessary to conduct security and functional operations in a designated area of operations in order to enable force application, focused logistics, battle space awareness and protection.



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70th Troop Command

JEFFERSON BARRACKS

COLUMBIA

POPLAR BLUFF

JEFFERSON CITY

JEFFERSON CITY



MISSION

The mission of the 70th Troop Command is to provide command and control, training, guidance, assistance and administrative and logistical support to its subordinate commands.

ORGANIZATION

COL. WENDUL G. HAGLER II COMMAND SGT. MAJ. ROBERT E. AEGERTER

175th MILITARY POLICE BATTALION
 Headquarters Detachment - Columbia

2175th MP Company - Hannibal/Moberly
1139th MP Company - Harrisonville
3175th MP Company - Warrenton/Mexico
1140th MP Company (Guard)- Fulton/Columbia

205th MILITARY POLICE BATTALION

Headquarters Company - Poplar Bluff
1138th MP Company - West Plains/Springfield
1137th MP Company - Kennett/Jackson/Doniphan
1175th MP Company - St. Clair/St. Louis

229th MULTIFUNCTIONAL MEDICAL BATTALION

Headquarters Detachment - Jefferson City 205th Area Support Medical Company - Kansas City 206th Area Support Medical Company - Springfield/St. Louis

835th COMBAT SUSTAINMENT SUPPORT BATTALION

Headquarters Company - Jefferson City/Cape Girardeau/DeSoto/Poplar Bluff/Rolla/Jefferson Barracks
1035th Maintenance Company - Jefferson Barracks
1138th Transportation Company - Jefferson Barracks
1221st Transportation Company - Dexter/Portageville/Sikeston
3175th Chemical Company - St. Peters

- The brigade with the largest assigned strength in the Missouri Guard, 70th Troop Command is the senior headquarters for the 175th Military Police Battalion, the 205th Military Police Battalion, the 229th Multifunctional Medical Battalion, and the 835th Combat Sustainment Support Battalion, with a combined authorized and assigned strength of more than 2,600 Soldiers.
- During training year 2010, 70th Troop Command welcomed home three of its units from Operations Iraqi Freedom and Enduring Freedom:
- 1140th Military Police Company from Fulton with a detachment from Columbia, 1138th Military Police Company from West Plains with a detachment from Springfield, 1139th Military Police Company from Harrisonville.
- The Headquarters, Headquarters Detachment 205th Military Police Battalion in Poplar Bluff is deployed to Afghanistan and is scheduled to return March 2011.
- Troop Command supported relief efforts in Haiti by sending more than 500 soldiers to conduct force
- protection, logistics support and medical support.
 The 1035th Maintenance Company received the
 Maintenance Excellence award in 2010 by maintaining over 95 percent fully mission-capable equipment.
- 70th Troop Command units also undertook additional examiner inspection which tested everyday logistics functions. The results proved positive for all subordinate units.
- The 70th Troop Command has recently been tasked to be prepared to provide the Homeland Response Force for the FEMA Region 7.







35TH COMBAT AVIATION BRIGADE

SEDALIA

ORGANIZATION

COL. MARK W. MCLEMORE COMMAND SGT MAJ. ROBERT H. MAZE, JR.

1-135th AVIATION BATTALION

WHITEMAN AIR FORCE BASE

LEBANON

SPRINGFIELD

- Headquarters Company Whiteman Air Force Base Company A Whiteman Air Force Base
- Company B Whiteman Air Force Base
- Company C Whiteman Air Force Base
- Company D Whiteman Air Force Base
- Company E Whiteman Air Force Base/Clinton

3-135th AVIATION BATTALION

- Headquarters Company, 3-135th Aviation Regiment Det 1, HHC, 1st Bn, 106th Avn Rgmt

- Det 1, Till C, 1st Bil, 100th Avin Rgmt
 Det 1, Co D, 1st Bn, 106th Avn Rgmt
 Det 1, Co E, 1st Bn, 106th Avn Rgmt
 Det 1, Co E, 1st Bn, 376th Avn Rgmt
 Co B (-Det 1), 1st Bn, 376th Avn Rgmt
 Det 40, Opns Spt Airlift Cmd (OSAA)
- Det 3, Co I, 185th Avn Rgmt (C23)

Lebanon Ft. Leonard Wood Ft. Leonard Wood Ft. Leonard Wood Ft. Leonard Wood Jefferson City

Jefferson City Springfield

935th AVIATION SUPPORT BATTALION

- Headquarters Company Springfield
- Company A Aurora
- Det. 3, Company B Warrensburg Company C Warrensburg

HIGHLIGHTS

- Headquarters and Headquarters Company 35th Combat Aviation Brigade held annual training at Fort Leonard Wood in July 2010, where brigade Soldiers conducted new equipment training on the Army Battle Command Systems. The unit trained on deploying the new Trailer Mounted Support System tent systems and gained proficiency on newly-fielded computer systems.
- The 3-135th Theater Aviation Battalion conducts missions with both fixed and rotary-wing aircraft (C-23 Sherpa, C-12 Huron, UH-60 Blackhawk, and the OH-58 Kiowa). It's missions are conducted around the world and in the US on a daily basis suparound the world and in the US on a daily basis supporting humanitarian aid missions, air assaults, air movements, state emergency duty, paradrops, VIP support and other missions required by Operational Support Airlift Command, Joint Operational Support Airlift Center, the state of Missouri, and the 35th Combat Aviation Brigade.

 Company C 1/106th flew 2,107.6 flight hours supporting 1,385 missions for the year.

 Detachment 3 supports Operational Support Airlift Command, Theater Aviation Sustainment Maintenance Group, state and local military air pas-
- Maintenance Group, state and local military air passenger/cargo requests. During the training year a total 600.8 flying hours, approximately 34,000 pounds of cargo flown and more than 120 accident-

- free flying missions were accomplished.
- Company B, 1/376th Aviation executed 1,039 flying hours in support of the counterdrug eradication mission for Missouri and the security and support mis-
- conducting split-base operations between Whiteman Air Force Base and Fort Chaffee, Ark. fully-fielded the army battle command system, received commendable marks on the Command Logistics Review Team inspection, and flew more than 3,100 flight
- The 935th Aviation Support Battalion supported approximately more than 470 Soldiers from the 35th Combat Aviation Brigade from various states during Combat Aviation Brigade from various states during annual training at Fort Leonard Wood, with full logistic support including, food, maintenance and fuelground, medical, ammunition, signal and transportation. The primary focus of annual training was new equipment fielding of the Army Battle Command Systems equipment for potential deployment. Company A, 935th simultaneously supported 1-135th Aviation Battalion during their annual gunnery at Fort Aviation Battalion during their annual gunnery at Fort Chaffee, Ark. with fuel and ammunition. Throughout the year, the battalion completed 324 internal/external missions, driving more than 527,000 miles.

- The 1-135th Aviation Battalion qualified seven crews on Table VII & VIII day/night aerial gunnery while







MISSION

The 35th Combat **Aviation Brigade** deploys to an area of responsibility to provide command, control, staff planning and supervision of combat aviation brigade operations. The brigade's units fly a combination of AH-64A Apache attack helicopters, OH-58 Kiowa observation helicopters and UH-60 Blackhawk utility helicopters. It also has a detachment of two C-23 Sherpa cargo airplanes and a C-12 transport airplane. The brigade's units are capable of performing unit and intermediate level aviation maintenance.



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Albany Jefferson Barracks MISSOURI NATIONAL Btry A, 1/129 FA 70 Troop Command Anderson 1035 Maint Co (SMC) Det 1, 294 En Co 1138 Trans Co Det 1, Co D, 1/138 In 3175 Chem Co Aurora Co G, MO Rec & Ret Bn CHISON MERCER Co A, 935 Spt Bn (ASB) Jefferson City Maryville HARRISON Boonville HHD, 835 CSSB Albany SULLIVAN Det 1, Co A, 1/138 In Co B (-), 1/134 Avn Cape Girardeau 229 Med Bn (Multifunction) Trenton HHC, 1140 En Bn 138 FSC, 1/138 In FSC, 1140 En Bn Det 40, OSACOM DAVIESS Det 2, MOARNG Med Det 7 Civil Support Team (WMD) DE KALB Chillicothe Co E, MO Rec & Ret Bn Co F, MO Rec & Ret Bn St. Joseph Monett arthage Jefferson City CALDWELL 117 En Team (Asphalt) UCHANAN CLINTON 294 En Co (SPT) (-) Ike Skelton Training Site Co D (-), 1/138 In Centertown STB, JFHQ Neosho ARROL Co B (-), 311 BSB HHD. JFHQ-MO Det 1, MOARNG Med Det Richmond Det 1, MOARNG (Sel Svc) Det 1, 311 BSB Camp Crowder Tng Site Det 1, 548 Trans Co (MTC) HHD, MO Rec & Ret Bn Lexington Nevada 429 Trial Defense Team Chillicothe Co A (-), 311 BSB Independence Btry B, 1/129 FA 1924 AQ TM MO Tng Site Det **Kansas City Boonville** 70 Public Affairs Det Clinton Camp Clark Tng Site ACKSON Co E (-), 1/135 Av Bn Counter Drug Perryville Columbia MOARNG Med Det (-) 880 En Team (Haul) Sedalia HHD, 175 MP Bn 135 Military History Det Whiteman AFB Det 1, Co C, 1/138 In Cente Det 1, 1140 MP Co **Joplin** Harrisonville Pierce City HHC, 203 En Bn De Soto 276 En Co (Vert) 735 Field Svc Co (-) (QM) FSC, 203 En Bn Poplar Bluff Kansas City Dexter HHD, 205 MP Bn HQ, 110 MEB 1221 Trans Co (-) Portageville Doniphan HHC, 1/138 In Det 1, 1221 Trans Co Det 2, 1137 MP Co Co A (-), 1/138th In Richmond HICKORY Farmington 1141 En Co (Sapper) Det 1, 1128 FSC 1138 En Co (-) (Sapper) 205 ASMC Rolla Nevada Festus Co B, MO Rec & Ret Bn Det 1, 735 Field Svc Co (QM) DEDAR 220 EN Co (HORIZ) Kennett St. Clair Ft. Leonard Wood 1137 MP Co (-) 1175 MP Co(-) HQ, 35En Bde Kirksville Lamar St. Joseph Co C, 1/106 Avn Det 1, 1438 En Co (MRBC) Det 1, Co A, 35th ID (Ops) HHC, Det 1, 1/106 Avn Lamar Co B (-), 35th ID (I & S) Det 1, Co D, 1/106 Avn Det 1, Co A, 311 BSB Springfield Carthage Co C (-), 35th ID (Signal) Det 1, Co E, 1/106 Avn Lebanon Co A, MO Rec & Ret Bn Joplin 7 Civil Support Team (WMD) HHD, 3/135 Avn St. Louis (Kingshighway) Aurora HQ, 140 Regt (RTI) Pierce City Lexington Det 1, 1175 MP Co 2 Bn, 140 Regt (RTI)(GS) Det 1, HSB, 35th ID Neosho Monett Co B, 1/138 In **RTS-Maintenance** HHC, 311 Bde Spt Bn Co C (-), 1/138 In STONE FORSYTH Det 1, RTS-Maintenance 135 Signal Co Det 1, 206 ASMC TANEY Anderson Fredericktown Macon St. Peters Det 1, 1138 En Co (Sapper) 1438th En Co (MRBC)(-) 3175 Chem Co Co H, MO Rec & Ret Bn Sedalia 1140 MP Co (-) (Guard) Marshall Springfield Warrente HQ, 35 CAB 4175 MP Det (CID) 1128 FSC (HIMARS)(-) 1107 Aviation Group 3175 Co C, MO Rec & Ret Bn ibal Maryville Co A 1107 Aviation Group West Pla Sikeston 5 MP Co (-) HHS, 1/129 FA (HIMARS) Co B 1107th Aviation Group 1138 Det 2, 1221 Trans Co ville Mexico 135 Army Band Whitema Springfield Det 1, 3175 MP Co Det 3, Co I, 1/185 TA ннс, HSC, 935 ASB Independe Moberly Det 3, Co F, 1/169 Av Regt Co A, 206 ASMC Det 1, 2175 MP Co Btry D, 1, (MEDEVAC) Co B, Det 1, 1138 MP Co (Guard)

Co D, MO Rec & Ret Bn

Co C,

Co D,

Det 1

Trenton

Warrensburg

548 Trans Co (-)

Co C, 935 ASB Det 3, Co B, 935 ASB

Jackson

Det 1, 1137 MP



	ACRONYM GUIDE
ASMC	Area Support Medical Company
ASB	Aviation Support Battalion
AV	Aviation
Bat. Bde.	Battery Brigade
Bn.	Battalion
BSB	Brigade Support Battalion
CAB Chem.	Combat Aviation Brigade Chemical
CID.	Criminal Investigation Division
Cmd.	Command
Co. Comm.	Company Communications
CERFP	Chemical, Biological, Radiological, Nuclear
ODDN	Emergency Response Force Package
CRBN	Chemical, Biological, Radiological, Nuclear Response Capability
CSSB	Combat Sustainment Support Battalion
CST	Civil Support Team
Ctr. Det.	Center Detachment
Div.	Division
En.	Engineer
Equip. FA	Equipment Field Artillery
FI.	Flight
FP	Force Provider
FSC Gp.	Forward Support Company Group
HHB	Headquarters and Headquarters Battery
HHC	Headquarters and Headquarters Company
HHD HRF	Headquarters and Headquarters Detachment Homeland Response Force
HSC	Headquarters Support Company
Hist.	History
Horiz. JFHO-MC	Horizontal) Joint Force Headquarters - Missouri
Log.	Logistics
Maint. MEB	Maintenance Maneuver Enhancement Brigade
Med.	Medical Medical
Mil.	Military Delice
MP MPAD	Military Police Mobile Public Affairs Detachment
MRBC	Multi-Role Bridge Company
Ops. Ord.	Operations Ordnance
OSACOM	Operational Support Airlift Command
Plt. ROC	Platoon Rear Operations Center
RR	Recruiting and Retention
RTI	Regional Training Institute
Sec. Spt.	Section Support
Sq.	Squadron
STB	Special Troops Battalion
Tac. TASMG	Tactical Theater Aviation Sustainment Maintenance Group
TCP	Tactical Command Post
TEBn Tm.	Training and Evaluation Battalion Team
Tng.	Training
Trans.	Transportation
Trp. Vert.	Troop Vertical
	AS SIV
	419

107TH AVIATION GROUP

Springfield



ORGANIZATION

COL. WILLIAM J. THOMAS COMMAND SGT. MAJ. RANDALL R. PERKINS

1107th AVIATION GROUP

SPRINGFIELD

- Headquarters Detachment Springfield
- Company A Springfield Company B Springfield
- 135th Army Band Springfield

MISSION

The 1107th Theater **Aviation Sustainment** Maintenance Group supports the Missouri National Guard by way of its mission to provide a fixedbase theater of operations dedicated to sustainment/ depot capability maintenance of rotary-wing air-craft. One of the largest lissouri Guard units, the 487-member group supports a headquarters division and subordinate companies A and B, as well as the 135th Army Band, all based in Springfield.

- In February of 2010, 150 Soldiers with the 1107th deployed as part of Operation Enduring Freedom. The unit, primarily comprised of rotary-wing helicopter mechanics and other aviation maintenance personnel, deployed to Kuwait. Some Soldiers moved forward to support operations in Iraq and Afghanistan. The unit returned to southwest Missouri in December.
- In June 2010, the 1107th contributed to efforts at containing the Gulf of Mexico oil spill by sending flight support to the disaster. Primarily tasked with missions involving flying cargo or people, the 1107th completed work within a few weeks.
- The 135th Army Band continued a years-long tradition of marching in the Veiled Prophet Independence Day Parade in St. Louis. The band then moved to Philadelphia to perform in that historic city's Fourth of July parade, marching before tens of thousands
- before providing concerts for numerous military functions on the East Coast as part of annual training. The band was noted for its stellar achievements, receiving the highest scores in every performance area as part of evaluation for mobilization readiness
- In October 2010, 20 Citizen-Soldiers with the 1107th deployed as part of the Aviation Depot Maintenance Round-out Unit and replaced the main body of 1107th Soldiers who deployed earlier in the year.
- The group is expected back in the U.S. late in 2011. At the end of 2010, the 1107th Aviation Group full time staff moved from the armory on North Fremont Avenue in Springfield to quarters in the old airport terminal neighboring the Missouri National Guard's Aviation Classification Repair Activity Depot.







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35th Infantry Division (Mo)

LEXINGTON

ORGANIZATION

BRIG. GEN. DAVID IRWIN COMMAND SGT. MAJ

35th HEADQUARTERS, HEADQUARTERS BATTALION

LEXINGTON

- Headquarters Support Company Lexington DET 1, Company A St. Joseph Company B St. Joseph Company C St. Joseph



MISSION

The 35th Infantry Division is assigned in four States, Missouri, Kansas, Illinois and Nebraska. The 35th Infantry Division (MO) specifically provides command and control of all divisional Soldiers from within the Missouri Army National

- Throughout the latter half of 2010, the 35th Infantry Division (MO) worked diligently to restructure itself according to the new U.S. Army Divisional 9.1 organization and equipment re-design. This not only impacted Soldiers in Missouri, but the other three divisional states as well.
- The Headquarters, Headquarters Battalion, 35th Infantry Division also realigned itself according to new force integration requirements from National Guard Bureau, consolidating from three to two Armories in Lexington and St. Joseph, which will lead to annual facilities cost savings more than \$1
- The selection of a Missouri Army National Guard officer to serve as the deputy commanding general

- support, Brig. Gen. David Irwin, brought a new command opportunity and a greater level of senior leadership to the Missouri Guard in January 2010.
- The 35th Infantry Division (MO) participated in multiple international exercises within the US Pacific Command and fielded the new U.S. Army standardized integrated command post system and the warfighter information network-tactical systems.
- After receiving a notification of sourcing to deploy in support of Operation New Dawn, the divisional leadership and staff began the development of a deploy-ment manning document and will spend fiscal year 2011 in preparation for a potential full mobilization to a theater of combat, which will be the first of it's kind for the 35th Infantry Division since World War II.







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131st Bomb Wing

Whiteman Air Force Base/St. Louis



In 2010, the 131st Bomb Wing continued the total force Integration as a classic associate unit with the active duty Air Force 509th Bomb Wing at Whiteman Air Force Base. The 131st Bomb Wing's primary operational mission is to provide full-spectrum, expeditionary, B-2 global strike and combat support capabilities. Wing man-power is also dedicated to providing for the unit's overall combat readiness, base operating support functions for tenant and attached units, and for performing combat and emergency duty in support of federal and state missions. Detachment 1, Cannon Range, is the state's only aerial bombing and gunnery range, serving all ser-

The wing's tenant units have unique skill sets that set them apart, including: the 231st Civil Engineer Flight's high-demand construction planning and management, the 239th Combat Communications Squadron's highly-mobile, deployable communications capability, and the 571st Air Force Band's musical ensembles.



ORGANIZATION

COL. GREG CHAMPAGNE CHIEF MASTER SGT. RICH H. PINGLETON, COMMAND CHIEF

131st OPERATIONS GROUP

WHITEMAN AIR FORCE BASE

- 110th Bomb Squadron Whiteman Air Force Base
- 131st Operations Support Flight Whiteman Air Force Base

WHITEMAN AIR FORCE BASE

- 131st MAINTENANCE GROUP
 131st Aircraft Maintenance Squadron Whiteman Air Force Base
- 131st Maintenance Squadron Whiteman Air Force Base
- 131st Maintenance Operations Flight Whiteman Air Force Base

131st MISSION SUPPORT GROUP

ST. LOUIS/WHITEMAN AIR FORCE BASE

- 131st Civil Engineer Squadron St. Louis
- 131st Logistics Readiness Squadron St. Louis/Whiteman Air Force Base
- 131st Security Forces Squadron St. Louis/Whiteman Air Force Base
- 131st Communications Flight St. Louis/Whiteman Air Force Base 131st Mission Support Flight St. Louis/Whiteman Air Force Base 131st Services Flight St. Louis/Whiteman Air Force Base

131st MEDICAL GROUP

ST. LOUIS/ WHITEMAN AIR FORCE BASE

DETACHMENT 1, CANNON RANGE

LAOUEY ST. LOUIS

TENANT UNITS

239th Combat Communications Squadron

- 231st Civil Engineer Flight 571st Air Force Band, Band of the Central States

- Recognized major milestones: two pilots flew the B-2 for more than 1,000 hours and one pilot flew for more than 1,500 hours.
- First 131st Bomb Wing B-2 participation in support of Red Flag Exercise at Eielson Air Force Base, Alaska.
- Deployed five personnel in support of the Missouri Agri-Business Development Team
- · Honored more than 200 Airmen who deployed for more than 30 consecutive days at a time during the Hometown Heroes Salute ceremony
- Deployed more than 250 wing personnel; included more than 35 Airmen in support of the continuous bomber presence in Guam.



139TH AIRLIFT WING

St. Joseph

ORGANIZATION

COL. MICHAEL MCENULTY COMMAND CHIEF MASTER SGT. GAILA SULLIVAN

139th OPERATIONS GROUP ST. JOSEPH

180th Airlift Squadron - St. Joseph 139th Operations Support Flight - St. Joseph

139th MISSION SUPPORT GROUP ST. JOSEPH

139th Aircraft Maintenance Squadron - St. Joseph 139th Maintenance Squadron - St. Joseph 139th Maintenance Operations Flight - St. Joseph

139th MEDICAL GROUP ST. JOSEPH

139th Civil Engineer Squadron - St. Joseph 139th Logistic Readiness Squadron - St. Joseph

- 139th Force Support Squadron St. Joseph 139th Communications Flight St. Joseph

ST. JOSEPH **TENANT UNITS**

- 241st Air Traffic Control Squadron Advanced Airlift Tactics Training Center

AVS READY EVER W **MISSION**

The 139th Airlift Wing remains globally engaged in continuing operations by providing the state and nation with immediately deployable, combat-ready C-130 H- model aircraft.

- Economic impact to the local area was nearly \$75 mil-
- Hosted the Sound of Speed Air Show and Missouri National Guard Open House. More than 60,000 people attended the two-day event in May.
- The new \$15 million Rosecrans fire station is under construction.
- \$8 million dollars repair of the airport taxi-way was secured.
- Nearly 500 personnel have deployed in 2010.







AIR NATIONAL GUARD STATION

Jefferson Barracks



MISSION

157th Air Operations Group provides trained, experienced cadre to execute Joint Forces Air Component Commander's contingency plans, which include developing the strategy, planning, producing, tasking, executing, and assessing the air cam-paign for Pacific Air Forces' Joint Force air component commanders' airborne assets.

121st Air Control

Squadron: The 121st Air Control Squadron is a mobile unit that provides airborne command and control capability from any deployed location. Mission Statement. Provide an Air Control Squadron that is a deployable, flexible, inde-pendent C2 system capa-ble of conducting a wide array of Battle array of Battle
Management functions in support of Theater Air
Component Commander.
The 121st ACS also supports a state mission to provide personnel and equipment to protect life and property. Preserve the peace, order and safety of the general public under the orders of the Governor of the State of Missouri as directed through the adjutant general.



ORGANIZATION

COL. DAVID NEWMAN CHIEF MASTER SGT. BILL WILSON

157th AIR OPERATIONS GROUP

JEFFERSON BARRACKS

121st AIR CONTROL SQUADRON

JEFFERSON BARRACKS

- The unit's operations tempo remains high throughout the year as Guardsmen are called to augment air operations centers around the world, participate in numerous joint training exercises, and perform home station duty to ensure continued combat readiness.
- Provided manpower to Pacific Air Forces, United States Air Forces in Europe, United States African Command, Central Command, National Guard Bureau and civil agencies in support of current operations worldwide, often via by-name requests for Missouri Airmen:
- One Airman was called to duty in response to Haiti earthquake relief.
- Four members deployed in support of 1st Air Force's efforts for Operation Deepwater Horizon the major oil spill in the Gulf Coast.
 Seven personnel deployed for overseas contingencies and agribusiness development efforts.
- Joined allies from around the world to participate in the 2010 Cobra Gold exercise, the largest multinational exercise in the world, in Utapao, Thailand. The 157th led the air component planning that drove the interaction with the U.S. Army Pacific Command's contingency command post. The exercise was an

- opportunity for the Missouri Airmen to work closely with active duty Army and Air Force troops as well as
- Deployed 65 percent of the unit in support of Pacific Air Force's Terminal Fury exercise. 157th Air Operations Group personnel operated at Hickam Air Force Base and aboard the USS Blue Ridge during the event.
- After 11 years without funding, program change approval called for the reactivation of the 121st Air approval called for the feactivation of the 121st Air Control Squadron in 2010. The unit is comprised of nearly 190 military positions, of which up to 80 percent are high-tech, maintenance career fields. Staffing, training and equipping the unit is ongoing. The unit hired more than 44 percent of required positions and received \$3.4 million in satellite equipment
- within first six months.
- nitiated operational training; aligned personnel with other units to exercise and hone their professional skills in an operational environment.
- Within first two months of reactivation, five members participated in a Joint Kill Chain Exercise at Volk Field, Wis. The exercise was designed to exercise the communication procedures and channels between all players in "kill chain" process.





Field Operating Agencies

SPECIAL TROOPS BATALLION - JOINT FORCE HEADQUARTERS

The Special Troops Battalion, Joint Force Headquarters - Missouri (135th Rear Operations Center), located in Jefferson City coordinates both administrative and logistical support of the following units: Headquarters, Headquarters Detachment, Joint Force Headquarters, 27th Recruiting & Retention Battalion, Selective Service, the 7th Weapons of Mass Destruction Civil Support Team, Counter Drug, Training Site Command (Camp Clark), 1924th Support Detachment, 4175th Criminal Investigation Division

Detachment (Fulton), 135th Military History Detachment, 429th Trial Defense Team, multiple Agriculture Development Teams, and the 70th Mobile Public Affairs Detachment.

- The successful relocation of the 135th Rear Operations Center to Jefferson City to become the Special Troops Battalion.
- Successful deployment of Missouri Agriculture Development Team IV.
- Successful re-deployment of Missouri Agriculture Development Team III.

7th Civil Support Team



The 7th Weapons of Mass Destruction Civil Support Team is a 22-member, joint Air and Army Guard team that supports civil authorities at domestic chemical, biological, radio-logical, nuclear and high-yield explosive incident sites. The Jefferson City-based team is responsible for identifying unknown agents and substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for state support.

Highlights

Restationed the unit from Fort Leonard Wood to Jefferson City, Missouri placing the unit in a more central location in the

· During 2010, the 7th Weapons of Mass Destruction Civil Support Team conducted a full-unit cargo air load in order to meet a National Guard Bureau training requirement and to facilitate travel to an exercise in Albuquerque, N. M. Preparation and load out was supported by the 139th AW from St. Joseph.

Joint training with five Missouri first responders in a week-long radiation training exercise at the Defense Nuclear Weapons School. The training expands on basic radiation and nuclear survey, recon and hazard. The ability to perform required individual task in a live radiation field gives the operator confidence in the equipment and broader understanding of radiation behavior.

· Continued to improve our working relationship with local, state and federal agencies through the use of lanes training, site visits, mutual agreements, and networking. Completed 22 field-training exercises, both internal training events developed and executed by our own personnel as well as coordinated training exercises with Columbia, Lee's Summit, Jefferson City, Creve Coeur/St. Louis, Springfield, Branson, Camdenton, Cape Girardeau, and Nevada first responders.

 Implemented numerous new equipment such as, Lightweight Integrated Decontamination System and Civil Support Team Incident Management System and equipment upgrades in Unified Command Suite, Advanced Echelon vehicle and Analytical Laboratory System resulting in enhanced network security, additional options in wireless connectivity, increased connectivity range and hardware/software upgrades.



140TH REGIMENT

MISSOURI REGIONAL TRAINING INSTITUTE

The 140th Regiment, Missouri Regional Training Institute provides regionalized combat support, combat service support, leadership, military occupational specialty, additional skill identifier, and premobilization training for Army National Guard United States Army Reserve, and the active component warfighters. Headquartered at Fort Leonard Wood, the Regional Training Institute consists of four battalions at Fort Leonard Wood, and conducts training at Fort Leonard Wood, Camp Clark (Nevada), Camp Crowder (Neosho), and Ike Skelton Training Site (Jefferson City). Regional Training Institute's philosophy is to instruct officers and warrant officers in the basic tenets of leadership, management and skills so they can develop and in turn lead the Missouri National Guard into the future. We believe in leadership by example and always leading from the front, and better management through education and experience.

- In 2010, the Regional Training Institute developed a unit fitness and resiliency coordinator course to provide units with trained fitness specialists, a warrior spirit course to assist Soldiers challenged by fitness requirements, and offered its first Level 1 combatives course.
- The Regional Training Site-Maintenance began a phased move to Fort Leonard Wood, graduating the first Fort Wood based class of generator mechanics October 19, 2010, and initiating the first generator mechanic

professional development course at Fort Wood in November 2010.

The Training and Evaluation Battalion continued to provide training assistance to units, and expanded its marksmanship programs to better prepare Soldiers for deployment.

HIGHLIGHTS

Regional Training Institute • trained more than 1,842 Soldiers

graduated 942 Soldiers from their respective courses

graduated and commissioned nine OCS Soldiers and nine WOCS

The Regional Training Site-Maintenance • graduated 592 Soldiers from their respective courses

Training and Evaluation Battalion

trained and certified 308 Soldiers supporting six unit deployments

Field Operating Agencies

COUNTERDRUG TASK FORCE

The Counterdrug Task Force provides specialized equipment, facilities and highly skilled personnel to assist law enforcement agencies and community based organizations in an effort to combat the ever changing drug threat to the state of Missouri.

The task force leverages its unique assets in three fronts; providing analytical support to law enforcement to reduce the supply of illicit drugs, providing prevention professionals to communities to aid in reducing the demand for illicit drugs, and providing aviation support to law enforcement to find illicit drugs in the state. The Counterdrug Task Force supports overseas contingency operations by thwarting the funding of terror activities by countering narco-terrorism activities.

During fiscal year 2010 the Counterdrug Task Force fielded more than 50 Soldiers and Airmen who accomplished the following:

Drug Supply Reduction (Assistance to Law Enforcement)

Counterdrug provides trained intelligence analyst to selected strategic law enforcement agencies to provide analytical support. These Guardsmen use both their military skills and specialized training to aid law enforcement agencies with critical case analysis. Counterdrug supported 10 agencies in 15 different offices, comprised of federal, state agencies and multi jurisdictional task forces.

- Analyst worked on 1,973 cases resulting in 1,177 arrests and the seizure of:
- -15,424 pounds of drugs and 3,563 pills with an estimated street value of \$107 Million
- -\$7.6 Million in drug-related currency
- -16 vehicles
- -103 Weapons

Drug Demand Reduction (Assistance to Community Based Organizations)

Counterdrug provides trained drug prevention specialist to communities throughout the state. These Guardsmen use both their military skills and specialized prevention training to provide prevention support to communities. This is accomplished through providing both drug prevention classes to youth acting as instructor / mentors; and providing support to community coalitions through strategic planning development and general support.

Counterdrug supported 93 community based organizations and schools with support in three categories:

•<u>Drug education</u>: Prevention specialists provided an 8 to 12 session drug education program to youth primarily in a school setting. Each session is approximately one hour and focuses on drug education, character education and life skills. In this category counterdrug supported 40 different schools and presented to 2,934 youth.

•<u>Drug Awareness</u>: Prevention specialists provide presentations to raise awareness of specific drug topics. In this category Counterdrug supported 40 community based organizations and schools and presented to 9,991 youth and 900 adults.

•Coalition Support and Development: Prevention specialists provided critical training and facilitation to community coalitions. This is primarily in strategic analysis and planning of coalition efforts and is normally an indepth process. In this category Counterdrug supported 17 organizations working with 840 people.

Counterdrug Aviation

Counterdrug Aviation is comprised of four OH-58 helicopters outfitted with specialized observation and video equipment. Counterdrug Aviation supports both law enforcement through aerial observation and demand reduction through static displays and presentations. In fiscal year 2010 they flew 116 missions

CBRN CAPABILITY EXPANSION - HOMELAND RESPONSE FORCE

The Department of Defense's 2010 Quadrennial Defense Review directed identified Chemical, Biological, Radiological, Nuclear response capability gaps. To mitigate these gaps, DoD directed the creation of ten HRFs as part of a unified CBRN enterprise. One HRF will be placed in each Federal Emergency Management Agency region. Showing Missouri's continued Chemical Biological Radiological Nuclear leadership – an original Civil Support Team and Chemical Biological Radiological Nuclear Emergency Response Force Package state – the Missouri National Guard nominated itself and was selected to provide the Homeland Response Force for all of FEMA Region VII (Missouri Jowa Kansas and Nebraska)

FEMA Region VII (Missouri, Iowa, Kansas, and Nebraska). The Homeland Response Force is a 566 member organization augmenting Missouri's existing Chemical Biological Radiological Nuclear Emergency Response Force Package with a Brigade level Headquarters and a Security Forces element. This comprehensive package relieves substantial first responder support burdens associated with traditional Chemical Biological Radiological Nuclear Emergency Response Force Package and CST responses to Chemical Biological Radiological Nuclear incidents. CBRN specific response capabilities - search and extraction, medical triage and lifesaving, and decontamination - remain with the Chemical Biological Radiological Nuclear Emergency Response Force Package element.

However, the Brigade Headquarters can seamlessly command, control, and integrate up to three Chemical Biological Radiological Nuclear Emergency Response Force Packages and five Civil Support Teams into the civil authority's Incident Command System response. Additionally, the Security Forces reduce civil law enforcement crowd control and evacuation security requirements at HRF sites during chaotic CBRN events.

Increased full-time manning, up to 25 percent compared to a typical units 6-9 percent, substantially increases the Homeland Response Force value to the civil authorities they support. Working with state agencies, emergency management directors, and first responders, these full time Guardsmen can plan, rehearse, and synchronize Chemical Biological Radiological Nuclear response activities, roles, and responsibilities prior to an incident. Their full-time status also speeds recall and deployment. The improved response time and effectiveness gained through these full-time Soldiers and Airmen cannot be overstated.

The 70th Troop Command, along with medical personnel from the Air National Guard, will man the Homeland Response Force. During 2011, Soldiers and Airmen will receive enhanced training, extensively plan with civil authorities and other states, and prepare for their mission assumption in March 2012.





Missouri National Guard Programs

VETERANS RECOGNITION PROGRAM

Awards consist of a medal, medallion, and certificate along with letters from the adjutant general and the governor of Missouri.

- The Missouri Veterans Recognition Program traces its roots to an April 23, 1919 Act of the Missouri General Assembly. This act authorized the Missouri Adjutant General to procure and present, as a token of appreciation of the state, a medal to each member of the National Guard of Missouri who served with a Missouri unit and veterans who served with the regular armed forces in the Spanish American War, Mexican Border Service, or World War I.
- More recently, in 2000 the World War II award was created. Also about this time the State of Missouri made available to WWII Veterans who participated in the "D-Day" invasion of Europe between the dates of June 6 -September 30, 1944, a replica of the 50th Anniversary Jubilee of Liberty Medal. This medal was originally produced by the French Government and

was awarded during their Jubilee Celebration in 1994.

- In 2003, the Korean War award was added.
- In 2006, the Vietnam War award was established.
- Participated in more than 31 Veterans Recognition Ceremonies honoring 263 Veterans during fiscal year 2009.

The Award		Program Totals	FY10
•	World War II	45,934	1,070
•	Jubilee of Liberty	5,161	63
•	Korean War	17,218	1,097
•	Vietnam War	27,725	2,639

FAMILY PROGRAM OFFICE



The State Family Program Office plays a critical role in the areas of Family and Youth development and Guard retention.

- Within the last 6 months, the Youth Program has experienced phenomenal growth. Some of the new Youth initiatives are to develop a statewide Youth Leadership Council, Strategic partnerships with state universities and the Department of Elementary and Secondary Education, as well as executing statewide community service projects.
- Provides financial assistance and counseling services to Guardsmen and families in need.
- The Defense Enrollment Eligibility Reporting System (DEERS) branch has also been added to the Family Program Office within the past year, in order to provide assistance with the issuance of identification cards, entitlement eligibility, and naturalization and immigration services.
- Continues to exemplify its motto, "Committed to building strong families one community at a time".

FUNERAL HONORS PROGRAM

The Funeral Honors Program coordinates and provides military funeral honors to Veterans.

 Has 13 teams strategically located throughout the state in Jackson, Jefferson City, Joplin, Kansas City, Macon, Poplar Bluff, Rolla, Springfield, St. Joseph, Warrensburg, West Plains and two teams in St. Louis.

- Is available to serve at Veterans' funerals at all hours of the day, every day of the year.
- Is augmented by traditional members of the Missouri National Guard when the demand for teams at funeral services exceed the Funeral Honors Program's normal capability.

EMPLOYER SUPPORT OF THE GUARD AND RESERVE

Employer Support of the Guard and Reserve promotes a culture in which employers support and value their employees' military service.

- The program recognizes outstanding support, increases awareness of the law, and mediates conflicts.
- The Missouri Committee for Employer Support of the Guard and Reserve briefed more than 6,000 Service members, initiated a job referral and assis-

tance initiative, co-sponsored two career fairs, co-sponsored a tribute to Guardsmen and Veterans at its "Salute to Veterans" event, and encouraged employer support and hiring initiatives by conducting four "Breakfast with the Boss" events.

 The role of the Employer Support of the Guard and Reserve program has also expanded to assist Guardsmen with the coordination of job training and interview preparation services.

YELLOW RIBBON

The Yellow Ribbon Program's mission is to provide service members and their Families and supporters with services, proactive outreach opportunities, reintegration, and communication skills throughout each phase of their deployment cycle.

- Future goal is to have DoD Yellow Ribbon Reintegration Program provide support and communications to each member of the Missouri National Guard, regardless of their service affiliation.
- The intent within the program is to prepare National Guard members and their Families for deployment, help sustain their Families during deployment, and reintegrate service members with their Families, communities and employers upon release from active duty.



- The Yellow Ribbon Reintegration Program helps service members and their families navigate the numerous Department of Defense, Department of Veterans Affairs, and state systems to ensure that they receive information and assistance regarding all the skills, benefits and entitlements with an interactive, reintegrating experience. We intend for our events to be one-stop shops for information and assistance for our returning service members and their Families.
- Missouri's Yellow Ribbon Program held 18 events in 10 communities throughout Missouri in 2010, reaching more than 2,300 service members and supporters.

SURVIVOR OUTREACH SERVICES

- Survivor Outreach Services were established in August 2009 for the National Guard using contract employees with varied backgrounds.
- Designed to continue the efforts of supporting surviving families after the work of the casualty assistance office is complete.
- Serves surviving Families of mobilized Guardsmen, traditional guardsmen, gray area retirees, and fully benefitted retirees and the Families
- of any service members regardless of their branch.
- Survivors receive all of the benefits and entitlements their loved one earned for them for as long as they are eligible.
- Reserve component and their active duty counterparts work together to overcome geographic location factors of the survivors.

Missouri National Guard Programs

TRANSITION ASSISTANCE OFFICE

The Transition Assistance Office assists service members, retirees, Veterans, and their Family members with their Veteran benefits, healthcare, benefits and general benefits.

- Provides service member counseling no less than 90 days before prior to mobilization. This counseling and service member assistance is also conducted upon redeployment and separation from active duty.
- · The transition assistance representative assists service members in understanding and applying for numerous benefits consisting of VA, TRICARE, education, and dental. The representative also conducts training and assists in mediating conflicts between service members and service organizations.

STATE PARTNERSHIP PROGRAM

The State Partnership Program is a Department of Defense tool to promote regional stability and cooperation. Following years of deployments mote regional stability and cooperation. Following years of deployments to Panama for development and humanitarian projects, the Missouri National Guard and Panama formally established a state partnership in 1996. The Missouri National Guard primarily uses subject matter expert exchanges to encourage economic development, foster democracy and strengthen partnerships between civil, military and non-governmental agencies. Currently, subject matter expert exchange engagement has led to two formal Missouri – Panama civilian agency continuing cooperation agreements. In September 2008, Kansas City's Children's Mercy Hospital established an agreement with Panama City's Children's Hospital. In November 2009, the State of Missouri Department of Higher Education November 2009, the State of Missouri Department of Higher Education established an agreement with Panama's National Counsel of the Institute for the Formation and Betterment of Human Resources.

Background:

- Thirty-seven events conducted from 2000-2009
- Ten events conducted in 2010
- Thirteen events planned for 2011

Highlights:

Staff level engagement and coordination visit

- Judicial Case Management and Technology subject matter expert exchanges
- Medical Hazardous Materials and Combat Life Saver subject matter expert exchanges
- Drug Interdiction Programs subject matter expert exchange
- Helicopter Hoist Rescue Procedures subject matter expert exchange
- Law Enforcement Checkpoints subject matter expert exchange Engineer Assessment subject matter expert exchange
- 911 Call Center Operations subject matter expert exchange
 In August 2010, the Missouri National Guard began facilitating the Panama International Rotary and Missouri Rotary #1680 for a cooperative project in fiscal year 2011.

Planned fiscal year 2011 events include: The adjutant general senior leader engagement in Panama and Panamanian senior leader orientation in Missouri – Internal Affairs – Two Phases – Humanitarian Assistance Logistics Management and Site Construction – Document Classification – Conflict Resolution-Hostage Negotiation – Medical Hazardous Materials-Phase II – Helicopter Hoist Rescue Procedures Phase II – Call Center Operations-Phase II - Counterdrug with emphasis on Illicit Trafficking and

Warrior & Family Resilience



There are currently 139 resiliency trainers located in armories throughout

ly drills, Yellow Ribbon events, Family Program events, and during Warrior Spirit.

The Resilience Program focuses on strengthening the five pillars of strength which support Service Members and their Families during adver-

- Spiritual Resilience Teaches Service Members the importance of staying true to their core values, and balancing stressors with things that feed their spirit.
- Emotional Resilience Service members learn about stress reduction techniques and encouraged to seek help when emotions seem unbearable.
- Social Resilience Shows service members that by having friends that they can talk to during adversity strengthens their ability to overcome the
- Family Resilience Focuses on the importance of the relationship between a Service Member and their Family and teaches the key factors that healthy Families should possess.
- Physical Resilience Informs service members of the importance that taking care of their body by eating for nutrition, exercising regularly, and getting proper amounts of sleep has on how they react to and overcome adversity.

Suicide

Suicide is a complex issue touching our communities and families; Missouri ranks 11th in the nation in suicides. As a community-based organization, suicide touches the Missouri National Guard as well.

- No two suicides are alike, and no single common characteristic has emerged as a cause or an indicator. Yet three prevalent themes contribute to the individual stories: relationship stress, economic distress, and decision forcing issues (such as a pending legal problem).
- The Missouri National Guard has mobilized all of its resources to respond to Service Members in need. Battle-buddies are trained to support each other; First-Line leaders observe those in their care and report concerns;

regional response teams are in place throughout the state; 15 organizational programs are accessed in support of the Service Member and family as needed; other appropriate community and military agencies such as Community Mental Health Clinics and the VA are utilized for ongoing treatment. This network of support and response has been dubbed "the Care

· Every service member and family member has an extensive network of support and resources available to them, and the Missouri National Guard proactively communicates this message at all levels. The care team recorded more than 40 known successful interventions in 2010 as our combined message and efforts take hold among our more than 11,000

Competitive Events

THE 21ST ANNUAL BATAAN MEMORIAL DEATH MARCH

March 21, 2010 - White Sands - New Mexico

NATIONAL GUARD LIGHT TEAMS (1st of 3 Teams)

1. 28:21:20 THE MISSOURI KNAPP-SACKERS (5:40:16)

- 1 5:40:14 Sgt. 1st Class Michael Cook
- 2 5:40:15 Warrant Officer 1 Samuel Bachler
- 3 5:40:16 Capt. Alan Brown
- 4 5:40:17 1st Lt. Ryan Jennings
- 5 5:40:18 Staff Sgt. Wayne Harrel

NATIONAL GUARD HEAVY TEAMS (2nd of 10 Teams) Best time: 6:14:07

2. 31:17:07 KNAPP RUCKERS (6:15:26)

1 6:15:24 Sgt. Robert McPherson

- 2 6:15:25 Capt. Seth Nelson
- 3 6:15:25 2nd Lt. Justin Wise
- 4 6:15:26 Maj. Craig Gatzemeyer
- 5 6:15:27 2nd Lt. Travis Cornwall

MILITARY COED LIGHT Teams (3rd of 24) Best time: 5:00:04

3. 34:50:28 RUDD'S REMEMBRANCE

(6:58:06)

- 1 6:58:05 Staff Sgt. Shawn Hoehns
- 2 6:58:05 Spc. Jennifer Boutelle
- 3 6:58:05 Sgt. William Peper
- 4 6:58:06 2nd Lt. Noah Poeling
- 5 6:58:07 Staff Sgt. Mackenzie Brown

WINSTON P. WILSON MARKSMANSHIP SUSTAINMENT TRAINING EXERCISE

North Little Rock, Ark. 24

24-30 Oct 10

Winner of the All-States championship trophy.

Alpha Team: Master Sgt. Benjamin Israel, Sgt. James Whitener, Staff Sgt. James Phelps, and Sgt. Ryan Liggett.

THE 2010 MAC V REGIONAL COMPETITION

Camp Swift Training Site, Bastrop, TX

August 13-15, 2010

NATIONAL GUARD LIGHT TEAMS (1st of 3 Teams)

Six States participated in the competition. Overall Team Results are as follows:

- a) First Place Team: Missouri A-Team
- (1) Staff Sgt. James Phelps, Det 1, 3175th MP Company
- (2) MSgt Ben Israel, 139th SFS
- (3) Sgt. Ryan Liggett, Det 1 Co E 1st Bn 135th Avn
- (4) Sgt. James Whitener, 220th Engineer Company
- b) Third Place Team Missouri B-Team
- (1) Sgt. 1st Class Steven Lammers, Co A 1107th TASMG Rear
- (2) Warrant Officer 2 Shaun Defenbaugh, Co B 1st Bn 135th Avn
- (3) Spc. Andrew Pipkin, Co A 1107th TASMG Rear
- (4) Sgt. Darrin Moyers, HQ & SPT Co 935th Avn Spt Bn
- c) Seventh Place Missouri C-Team
- (1) Staff Sgt. John Dillbeck, Co A 1107th TASMG Rear
- (2) Sgt. Joshua Nickels, Co B 1107th TASMG Rear
- (3) TSgt Nathan Nichols, 139th MXS
- (4) TSgt Rodd Boyer, 139th MXS

Overall Individual Match Results:

- a) Sgt. James Whitener, First Place
- b) Staff Sgt. James Phelps, Second Place
- c) Sgt. Ryan Liggett, Fifth Place

2010 REGIONAL BEST WARRIOR COMPETITION

Camp Ball, La.

19-26 June 2010

Spc. Joseph Fischer, Co. D 1-138th INF, Second Place Staff Sgt. Daniel Teeter, 3175th MP Co., Fifth Place







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